



March Newsletter, Belfast

March 23, 2018

All of us at Nordic Aquafarms have been pleased by the wonderful reception we have received from the Belfast community. We are grateful to the hundreds of people who came to our announcement in January and our first information meeting a few weeks ago. We are committed to bringing significant investments, exciting new jobs and the highest environmentally friendly standards to the Belfast community.

Belfast is certainly an engaged community, which we value, and we look forward to hosting more information sessions as our project progresses. We know that as a newcomer we must earn the community's trust, and we are committed to being totally open and transparent about our plans. Nordic Aquafarms is committed to transparent and frequent dialogue with the community people of Belfast.

We appreciate the tremendous support we have received so far, but we also realize that with any project like this there will be some who are skeptical, and we look forward to addressing their concerns.

Over the next few months, as we complete our due diligence on the proposed site and hopefully the local and state permitting processes, we will have much more detailed information to share and there will be ample opportunity for public comment on all aspects of the project.

In the meantime, we can report that there is great interest around the Belfast project in the seafood industry. Earlier in March, we attended the Seafood Expo North America in Boston, one of the largest

industry gatherings in the world. We met with many people throughout the industry, internationally as well as from Maine. They are excited about our plans and are excited for Belfast and the state of Maine. So are we.

The premise for this continues to be that the community welcomes this project, that the landsite will provide for the needs of the project, and that final permits are achieved.

This newsletter is the first of monthly newsletters about our activities. This information will also be published on our website. Please feel to share it with friends and neighbors. Interested parties may also subscribe to this – there is more information regarding how to subscribe at the end of this newsletter.



Picture of well drilling on the property.

CURRENT WORK ON THE BELFAST SITE

Nordic Aquafarms is, through its partners in Maine, pursuing assessments of the site as part of the due diligence, according to what was communicated and discussed at the Belfast information meeting in February:

Groundwater drilling and testing is ongoing. Heavy snowfall has delayed progress somewhat, but we expect to complete assessments in April. So far, several productive water wells have been identified. Testing of water quality shows clean water with no contaminants. Testing of the wells to verify sustainable withdrawal will continue into April and will be key to reaching a final decision on the location.

Topographical mapping and zoning of the landsite is in progress and will continue through March. This information will be needed to assess plans for landscaping, the location of buildings, and landscape architecture for buildings on the landsite.

Geotechnical assessments of the site will also start in March, as a pre-condition for assessing construction.

Early landscaping architecture work is in progress. Nordic Aquafarms is committed to ensuring open access to the trail system along the dam and a good buffer zone around the facility to protect recreational interests. Considerations are also being made to integrate the facility into the terrain to achieve a favorable visual impact.

Early engineering assessments: a range of early engineering assessments are also in progress to assess access to infrastructure, seawater, and more.

Proposed situation plans for the land-site and 3D animation of the facility will be completed in May and will be presented to the community in a public meeting for feedback.

Nordic Aquafarms is committing \$4,000,000 (USD) in 2018 to permitting and development work in 2018, to enable a potential construction start in 2019.

ENVIRONMENTAL INITIATIVES

Once mapping and accurate dimensioning of the site are clarified, we will move on to final dimensioning of the facility, to be constructed over 2-3 phases in a 7-year timeline. This work will enable us to finalize discharge figures for the facility. Nordic Aquafarms will be applying the highest environmental standards in the industry for treatment of discharge. We are working with some of the latest cutting-edge environmental technologies; our current verified solutions reduce most of the nutrients in the discharge by 99 percent. This is also a much higher removal rate than current land-based facilities. As an example, one salmon produced in Belfast will produce a discharge of nutrients far off the shoreline that is only 1 percent of a similar salmon produced in the ocean. And no chemicals, medications or antibiotics will be used, to be released at least a mile offshore.

We have a zero-waste strategy. We are currently assessing the best choice for recycling and reuse of sludge from the fish production. This is a high-energy waste resource with a value. The final result will either be a small biogas plant or production of a soil enhancement product. Nordic Aquafarms is partnering up with US experts to arrive at the best solution for Belfast and Maine.

All material cut from the fish from the fish processing (heads, insides) will be block frozen on site and sold as a high-quality protein and omega 3 source. We are now looking at potential US partnerships and customers for this resource.



Picture of the buildings on the property.

VISITOR CENTER AND EXISTING WATER DISTRICT BUILDING

Nordic Aquafarms hopes to combine tourism, recreation, education and promotion of the salmon business in Belfast by creating a visitor center in Belfast on the site. We are currently hoping to preserve the existing water district building as the basis for a visitor center. We are also planning a seasonal outdoor show case tank with salmon to showcase our work. As we explore this further, we will seek input from the community on how this might be developed into a positive and popular attraction for the community and visitors.

OTHER NEWS ON UNITED STATES OPERATIONS

The Belfast project has a high priority within Nordic Aquafarms as an international flagship project. For this reason, plans are now being made for CEO, Erik Heim, to move to Maine to build the business if and when permits are confirmed. Nordic Aquafarms will take first steps in the local staffing process in the fall of 2018. We expect to fill 3 management positions as a first step.

UPDATE ON OTHER NORDIC AQUAFARMS ACTIVITIES

Nordic Aquafarms just announced a \$70,000,000 (USD) expansion of our salmon facility in Norway. Plans involving another \$70,000,000 (USD) in expansion investments were announced. A new smolt facility will be constructed along with expansion of our salmon grow-out capacity. Our Danish yellowtail kingfish facility recently announced a global sales agreement for its entire production with the international company Nordic Seafood. Nordic Seafood is owned by Nippon Suisan Ltd, a global Japanese giant in the seafood industry. All international kingfish sales will move through this company. All European salmon sales in the Nordics will move through another international sales company, Prime Ocean, in Denmark.

NEWSLETTER SUBSCRIPTION AND WEBSITE

We encourage anyone interested in our Belfast project to subscribe to our monthly newsletter. An email may be sent to our PR representative, Ted O'Meara, at ted@tedomearacommunications.com to subscribe. Please also note that Nordic Aquafarms has established a website dedicated to the Belfast project, at <http://www.nordicaquafarms.com/us-news/>. This will be updated as more information becomes available.

NEXT INFORMATION MEETING IN BELFAST

We will hold information meetings for the Belfast community on a regular basis as we progress in our work and have new information to share. The next meeting is planned for May. No exact date has been set yet, but we will communicate further information about this in the April newsletter.